

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

1. Date of Report (Date of earliest event reported)
Mar 13, 2026
2. SEC Identification Number
9170
3. BIR Tax Identification No.
000-400-016-000
4. Exact name of issuer as specified in its charter
UNIVERSAL ROBINA CORPORATION
5. Province, country or other jurisdiction of incorporation
Philippines
6. Industry Classification Code(SEC Use Only)
7. Address of principal office
8th Floor, Tera Tower, Bridgetowne, E. Rodriguez, Jr. Avenue (C5Road), Ugong Norte,
Quezon City, Metro Manila
Postal Code
1110
8. Issuer's telephone number, including area code
(632) 8633-7631 to 40
9. Former name or former address, if changed since last report
N/A
10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common	2,137,787,088

11. Indicate the item numbers reported herein
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The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.



Universal Robina Corporation

URC

PSE Disclosure Form 4-31 - Press Release
References: SRC Rule 17 (SEC Form 17-C)
Section 4.4 of the Revised Disclosure Rules

Subject of the Disclosure

Press release

Background/Description of the Disclosure

Press release entitled "URC DELIVERS VOLUME-LED TOPLINE GROWTH; DECLARES HIGHER DIVIDEND VS LAST YEAR"

Other Relevant Information

Universal Robina Corporation ("URC") reported full-year 2025 sales of Php168.0 billion, up 4% year-on-year, driven by broad-based volume growth across all divisions and continued improvements in execution.

Total operating income was Php16.0 billion, down 4% versus last year, primarily reflecting prolonged abnormally elevated coffee input costs. Ex-coffee, URC delivered high single-digit operating income growth, supported by sustained category volumes, scale and cost efficiency gains in the international business, and tighter execution discipline.

Net income from continuing operations was Php11.6 billion, down 9% year on year, reflecting tempered foreign exchange gains versus the prior year. On the other hand, core net income attributable to parent was Php11.0 billion, down 4% for the year, broadly in line with operating income performance.

URC's Board approved a cash dividend of Php2.10 per share to shareholders on record as of April 10, 2026, 5% higher year-on-year, payable on May 7, 2026.

Please refer to attached press release.

This press release may contain forward looking statements with respect to the results of operations and business of URC. Such forward looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual performance of URC to be different from any future performance implied.

Filed on behalf by:

Name	Maria Celia Fernandez-Estavillo
Designation	Corporate Secretary

URC DELIVERS VOLUME-LED TOPLINE GROWTH; DECLARES HIGHER DIVIDEND VS LAST YEAR

Universal Robina Corporation (“URC”) reported full-year 2025 sales of ₱168.0 billion, up 4% year-on-year, driven by broad-based volume growth across all divisions and continued improvements in execution.

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SALES PERFORMANCE PER BUSINESS

Branded Consumer Foods (BCF): BCF delivered ₱115.0 billion in sales for the year ended December 31, 2024 (+5% YoY). BCF Philippines grew 5% to ₱79.0 billion, underpinned by sustained volume growth, tighter in-store execution, and pricing discipline. BCF International rose 4% to ₱36.0 billion; URC International (URCI) performance was driven by scale and conversion efficiencies across key markets, which more than offset demand softness associated with geopolitical tensions in Indochina.

Agro-Industrial & Commodities (AIC): AIC recorded ₱53.0 billion in sales (+2% YoY). Results reflect softer feeds revenue amid a smaller hog population and lower sugar average selling prices (ASPs) in the latter part of the year. Meanwhile, the flour business contributed to growth as volumes steadily ramped, supported by stable ASPs.

CORE-FOCUSED STRATEGY DELIVERING TANGIBLE RESULTS

Irwin Lee, URC President and CEO, said, *“FY2025 was a year of resilient execution. We stayed focused on our core and kept building the capabilities to grow faster than the market—delivering sustained, volume-led growth across priority categories and sharper in-store and route-to-market execution. Temporary commodity headwinds, particularly prolonged abnormally high coffee input costs, compressed margins and muted reported growth, but the franchise remains robust. As coffee normalizes, we expect today’s volume momentum to translate into share gains, margin recovery, and strong through-cycle returns for our stakeholders.”*

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