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Universal Robina Corporation URC

PSE Disclosure Form 17-7 - Statement of Changes in Beneficial Ownership of Securities

*References: SRC Rule 23 and
Section 17.5 of the Revised Disclosure Rules*

Name of Reporting Person	James L. Go
Relationship of Reporting Person to Issuer	Chairman Emeritus

Description of the Disclosure

Please find attached the SEC Form 23-B (Statement of Changes in the Beneficial Ownership of Securities) of Mr. James L. Go for the month of November 2025, as filed with the Securities and Exchange Commission.

Filed on behalf by:

Name	Maria Celia Fernandez-Estavillo
Designation	Corporate Secretary



SECURITIES AND EXCHANGE COMMISSION

THE SEC HEADQUARTERS 7907 Makati Avenue, Salcedo Village, Bel-Air, Makati City
1209 Trunk Line No:02-5322-7696 Email Us:www.sec.gov.ph/imessagemo@sec.gov.ph



The following document has been received:

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Receipt Date and Time: December 5, 2025 10:43:47 AM

Company Information

SEC Registration No.: 0000009170

Company Name: UNIVERSAL ROBINA CORPORATION

Industry Classification: D15640

Company Type: Stock Corporation

Document Information

Document ID: AWE1209202513530581

Document Type: Statement of Changes in the Beneficial Ownership

Document Code: 23B

Period Covered: November 12, 2025

Remarks: GO JAMES L

Acceptance of this document is subject to review of forms and contents

COVER SHEET

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SEC Registration Number

[illegible]

(Company's Full Name)

[illegible]

(Business Address: No. Street City/Town/Province)

Atty. Maria Celia H. Fernandez-Estavillo
Corporate Secretary

(Contact Person)

8633-7631 to 40

(Company Telephone Number)

1	2
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Month *Day*
(Fiscal Year)

3	1
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2	3	-	B	
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(Form Type)

last Wednesday of May

<i>Month</i>	<i>Day</i>
(Annual Meeting)	

**Statement of Changes in Beneficial Ownership of Securities of
Mr. James L. Go - November 2025**

Issuer of Securities under SEC-BED Order No. 235, Series of 1994 and SEC-CFD Order No. 015, Series of 2006

(Secondary License Type, If Applicable)

Dept. Requiring this Doc.

Amended Articles Number/Section

Total No. of Stockholders

Domestic

11/11/2019

Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

LCU

[illegible]

Document ID

Cashier

Cashier

STAMPS

Remarks: Please use BLACK ink for scanning purposes.

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

REVISED

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person GO, JAMES L. (Last) (First) (Middle)		2. Issuer Name and Trading Symbol UNIVERSAL ROBINA CORPORATION (URC)		7. Relationship of Reporting Person to Issuer (Check all applicable) <input checked="" type="checkbox"/> Director <input checked="" type="checkbox"/> Officer (give title below) <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below) Chairman Emeritus	
(Street)		3. Tax Identification Number	5. Statement for Month/Year November 2025		
(City) (Province) (Postal Code)		4. Citizenship	6. If Amendment, Date of Original (Month/Year) N.A.		

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		No. of Shares	(A) or (D)	Price	%	Number of Shares		
					0.00%*	1	Balance as of 10/31/2025 (D)	N/A
					0.14%	3,068,060	Balance as of 10/31/2025 (I)	Under PCD Nominee
Common shares at P1.00 par value	11/11/2025	6,380	(A)	P65.9500	0.00%	6,380	(I)	Under PCD Nominee
		22,240	(A)	66.0000	0.00%	22,240	(I)	
		4,000	(A)	66.0500	0.00%	4,000	(I)	
		447,510	(A)	66.1000	0.02%	447,510	(I)	
		2,000	(A)	66.1500	0.00%	2,000	(I)	
	11/12/2025	31,120	(A)	66.9500	0.00%	31,120	(I)	
		486,750	(A)	67.0000	0.02%	486,750	(I)	
					0.00%	1	Balance as of 11/30/2025 (D)	N/A
					0.19%	4,068,060	Balance as of 11/30/2025 (I)	Under PCD Nominee

(Print or Type Responses)

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

*Based on total outstanding common shares of 2,137,787,088.

Handwritten signatures and initials:
 [Signature]
 [Signature]
 [Signature]
 [Signature]
 [Signature]

FORM 23-B (continued)Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)[illegible]

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

Date _____

DISCLOSURE REQUIREMENTS**IN CASE OF MATERIAL CHANGES IN BENEFICIAL OWNERSHIP****(50% INCREASE/DECREASE OR EQUIVALENT TO 5% OF THE OUTSTANDING CAPITAL STOCK OF ISSUER)****Item 1. Security and Issuer**

State the title of the class of equity securities to which this Form relates and the name and address of the principal executive offices of the issuer of such securities.

Title of class of equity securities:

Name and address of Issuer:

Item 2. Identity and Background

If the person filing this Form is a corporation, partnership, syndicate or other group of persons, state its name, the province, country or other place of its organization, its principal business, the address of its principal office and the information required by (d) and (e) of this Item. If the person filing this statement is a natural person, provide the information specified in (a) through (f) of this Item with respect to such person(s).

- a. Name:
- b. Residence or business address:
- c. Present principal occupation or employment and the name, principal business and address of any corporation or other organization in which such employment is conducted:
- d. Whether or not, during the last five years, such person has been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors) and, if so, give the dates, nature of conviction, name and location of court, any penalty imposed, or other disposition of the case:
- e. Whether or not, during the last five years, such person was a party to a civil proceeding of a judicial or administrative body of competent jurisdiction, domestic or foreign, and as a result of such proceeding was or is subject to any order, judgment or decree, not subsequently reversed, suspended or vacated, permanently or temporarily enjoining, barring, suspending or otherwise limiting involvement in any type of business, securities, commodities or banking:
- f. Citizenship:

Item 3. Purpose of Transaction

State the purpose or purposes of the acquisition of securities of the issuer:

Describe any plans or proposals which the reporting persons may have which relate to or would result in:

- a. The acquisition by any person of additional securities of the issuer, or the disposition of securities of the issuer:
- b. An extraordinary corporate transaction, such as a merger, reorganization or liquidation, involving the issuer or any of its subsidiaries:
- c. A sale or transfer of a material amount of assets of the issuer or of any of its subsidiaries:
- d. Any change in the present board of directors or management of the issuer, including any plans or proposals to change the number or term of directors or to fill any existing vacancies on the board:
- e. Any material change in the present capitalization or dividend policy of the issuer:
- f. Any other material change in the issuer's business or corporate structure:
- g. Changes in the issuer's charter, bylaws or instruments corresponding thereto or other actions which may impede the acquisition of control of the issuer by any person:
- h. Causing a class of securities of the issuer to be delisted from a securities exchange:
- i. Any action similar to any of those enumerated above:

Item 4. Interest in Securities of the Issuer

- a. State the aggregate number and percentage of the class of securities identified pursuant to Item 1 beneficially owned (identifying those shares which there is a right to acquire within thirty (30) days from the date of this report) by each person named in Item 2. The abovementioned information should also be furnished with respect to persons who, together with any of the persons named in Item 2, comprise a group.

Name	No. of Shares To Which This Form Relates	%
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- b. For each person named in response to paragraph (a), indicate the number of shares as to which there is sole power to vote or to direct the vote, shared power to vote or to direct the vote, sole or shared power to dispose or to direct the disposition. Provide the applicable information required by Item 2 with respect to each person with whom the power to vote or to direct the vote or to dispose or direct the disposition is shared.
- c. Describe any transaction in the class of securities reported on that were effected during the past sixty (60) days by the persons named in response to paragraph (a). The description shall include, but not necessarily be limited to: (1) the identity of the person who effected the transaction; (2) the date of the transaction; (3) the amount of securities involved; (4) the price per share or unit; and (5) where or how the transaction was effected.
- d. If any other person is known to have the right to receive or the power to direct the receipt of dividends from, or the proceeds from the sale of such securities, a statement to that effect should be included in response to this Item and, if such interest relates to more than five (5%) percent of the class, such person should be identified.
- e. If the filing is an amendment reflecting the fact that the reporting person has ceased to be the beneficial owner of more than five (5%) percent of the class of securities, state the date on which such beneficial ownership was reduced.

Item 5. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer

Describe any contract, arrangement, understanding or relationship among the person named in Item 2 and between such persons and any person with respect to any securities of the issue, including but not limited to transfer or voting of any of the securities, finder's fees, joint ventures, loan or option arrangements, puts or calls, guarantees of profits, division of profits or loss, or the giving or withholding of proxies, naming the person with whom such contracts, arrangements, understandings or relationships have been entered into. Include such information for any of the securities that are pledged or otherwise subject to a contingency the occurrence of which would give another person voting power or investment power over such securities except that disclosure of standard default and similar provisions contained in loan agreements need not be included.

Item 6. Material to be Filed as Exhibits

Copies of all written agreements, contracts, arrangements, understandings, plans or proposals relating to:

- a. the acquisition of issuer control, liquidation, sale of assets, merger, or change in business or corporate structure or any other matter as disclosed in Item 3;
- b. the transfer or voting of the securities, finder's fees, joint ventures, options, puts, calls, guarantees of loans, guarantees against losses or the giving or withholding of any proxy as disclosed in Item 5.

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this Report is true, complete and accurate. This report is signed in the City of Pasig on November 28, 2025.

By: _____
JAMES L. GO
Chairman Emeritus
UNIVERSAL ROBINA CORPORATION


Handwritten signatures and initials.

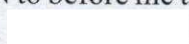
CERTIFICATION

I, MARIA CELIA H. FERNANDEZ-ESTAVILLO, Corporate Secretary of Universal Robina Corporation (the "Corporation") with SEC registration number 9170, with principal office address at 8th Floor, Tera Tower, Bridgetowne, E. Rodriguez, Jr. Avenue (C5 Road), Ugong Norte, Quezon City, Metro Manila, hereby state under oath that:

1. On behalf of the Corporation, I have caused this SEC Form 23-B of Mr. James L. Go to be prepared;
2. I read and understood its contents which are true and correct of my own personal knowledge and/or based on true records;
3. The Corporation will comply with the requirements set forth in SEC Notice dated May 12, 2021 for a complete and official submission of reports and/or documents through electronic mail;
4. I am fully aware that documents filed online which require pre-evaluation and/or processing fee shall be considered complete and officially received only upon payment of a filing fee; and
5. The e-mail account designated by the Corporation pursuant to SEC Memorandum Circular No. 28, series of 2020 shall be used by the Corporation in its online submissions to the Corporate Governance and Finance Department.

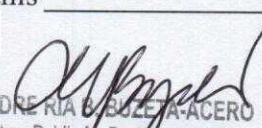
IN WITNESS WHEREOF, I have hereunto set my hand this 03 DEC 2025 at Pasig City.


MARIA CELIA H. FERNANDEZ-ESTAVILLO
Corporate Secretary

SUBSCRIBED AND SWORN to before me this 03 DEC 2025 at Pasig City, affiant exhibiting to me her TIN ID with No. 

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Book No. 2
Series of 2025




ANDREA B. BUZETA-ACERO
Notary Public for Pasig and Pateros
Notarial Commission No. 126 valid until December 31, 2026
40th Floor Robinsons Equitable Tower, ADB Ave.
cor. Poveda Road, Ortigas Center, Pasig City 1605
Roll of Attorneys No. 55199
MCLE Compliance No. VIII- 0009008 valid until April 14, 2021
PTR No. AA3041646/01-08-2025/Pasig City
IBP Receipt No. 480599/12-03-2024/Rizal Chapter

