

### UNIVERSAL ROBINA CORPORATION

Year-to-Date Q3 FY2008 Financial Results

August 2008



### Highlights



#### **Net Sales** YoY % YTD Q32008 YTD Q3 2007 Sales (PhP MM) 32.392 **BCFG\*** 20,979 25,222 +20% 27,481 Agro-Industrial 0 10,000 20.000 30,000 3,919 3,911 (0%) Commodity Foods (Net) **Operating Income** 2,583 3,259 +26%**Total URC** 27,481 +18% 32,392 2,715 2,423 **Operating Income** (PhP MM) 1.000 2.000 3,000 BCFG\* 1,345 1,595 +19% **Core Earnings** Agro-Industrial (53%)2,712 588 277 2,497 Commodity 1.000 2,000 Foods 0 3.000 846 1,252 +48% Corporate (356) (409)**YTD Q3 FY2008 YTD Q3 FY2007** +12% **Total URC** 2,423 2,715 \* BCFG figures include Domestic, International, and Packaging

### Branded Consumer Foods - Philippines



Sales (PhP MM)	YTD Q3 2007	YTD Q3 2008	YoY %
Snackfoods	8,706	10,517	+21%
Beverage	3,818	4,269	+12%
Grocery	1,645	1,932	+17%
Others	596	771	+29%
Total	14,765	17,489	+18%
		STREE BY	RETZELS
Operating Inco	me (PhP MM)	Called So All	
Snackfoods	1,219	1,297	+6%
Beverage	425	375	(12%)
	42.5	575	
Grocery	(30)	115	+489%
Grocery Others	SUS TO	and the second	

- Domestic sales show impressive double digit growth across all categories
- Snackfoods surges on improved demand and split of Snacks/Biscuits sales force
  - Beverage continues to drive market growth
- Grocery hit by rising input prices, but have recovered
- Exports affected by rising Philippine peso



### **Dominant Market Share maintained**

CATEGORY	MARKET SHARE	#1	#2	#3
Snacks	42%	5	19%	<b>9</b> %
Candies	47%	5	10%	<b>9</b> %
Chocolates	24%	5	10%	8%
Cookies	35%	5	28%	14%
Pretzels	68%	5	17%	11%
Tomato Sauce	8%	82%	ß	5%
Canned Beans	74%	5	13%	6%
Noodles*	13%	77%	ß	3%





Source: AC Nielsen survey MAT by value based on Mar / Apr 08 and Apr / May 08 readings



CATEGORY	MARKET SHARE	#1	#2	#3
RTD Tea*	78%	5	10%	5%
Coffee	10%	82%	B	4%

\* RTD Tea – MAT Mar 2008; Noodles – MAT Apr 2008



Total

### Branded Consumer Foods - International



Sales (US\$ M)	YTD Q3 2007	YTD Q3 2008	YoY %
Thailand	56	71	+27%
Malaysia/SG	23	30	+28%
Indonesia	19	19	(1%)
China/HK	11	15	+45%
Vietnam	4	21	+408%
Total	113	156	+38%
Operating Inc		0	
Thailand	4.6	4.8	+4%
Ma <mark>laysia/SG</mark>	1.0	0.6	(38%)
Ind <mark>onesia</mark>	(1.8)	(3.2)	(75%)
Ch <mark>ina/HK</mark>	(3.9)	(6.3)	(61%)
Vie <mark>tnam</mark>	(3.1)	(0.8)	+76%

(3.4)

(4.9)

- US\$ sales for the period already higher than entire FY2007
- C2 sales volume in Vietnam surging; operations profitable in last two quarters
- C2 now being exported to Thailand, Malaysia, and Indonesia



## Agro-Industrial Group



Sales (PhP MM)	YTD Q3 2007	YTD Q3 2008	YoY %
Feeds	1,897	1,804	(5%)
Farms	2,022	2,107	+4%
Total	3,919	3,911	(0%)
Operating Inco	me (PhP MM)		
Feeds	268	168	(37%)
Farms	320	109	(66%)
Total	588	277	(53%)
		IPREME HOG DIETS	

#### URC Feeds

- Lower volume due to less animals on the market
- Higher feed prices due to rising costs of inputs such as corn and feed wheat

#### **URC** Farms

Higher meat prices caused by lowered supply due to high feed costs

# Commodity Foods Group



Sales (PhP MM)	YTD Q3 2007	YTD Q3 2008	YoY %
Flour	2,672	3,683	+38%
Sugar	1,748	2,168	+24%
Subtotal	4,420	5,851	+32%
Transfers	(1,837)	(2,591)	+41%
Total	2,583	3,259	+26%
			17
Operating Inco			Lint
Flour	270	564	+109%
Sugar 25	576	688	+19%
Total	846	1,252	+48%
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#### URC Sugar

- PASSI sugar mill acquired in October
- Initial delay in milling due to rainy weather during start of season

#### **URC Flour**

Wheat prices increasing worldwide, but URC successfully booked lower cost of wheat inventory

### Assets and Liabilities



Balance Sheet (PhP MM)	FY 2007	Q3 FY2008	Cash an	d Financial	Debt (PhP MM)
Cash and Cash Equivalents	21,592	16,327			
Other Current Assets	11,747	17,421	25,000 —	21,592	21,379
Property Plant and Equipment – net	22,267	23,597	20,000 -	18,831	
Other non-current Assets	3,068	3,822	15,000 -	10,031	16,327
Total Assets	58,674	61,167	10,000 -		
Current Liabilities	13,881	17,734			
Noncurrent Liabilities	9,797	9,489	5,000 -		
Total Liabilities	23,678	27,223	0 +		
				FY2007	Q3 FY2008
Retained Earnings	20,300	19,868		Cash, Mkt. Securitie:	s, Temp. Investments
Other Equity	14,696	14,075		Financial Debt	
Total Equity	34,996	33,943			

### Plans and Expectations



#### Corporate

- Continue 50% dividend pay-out policy
- Pursue M&A that will add value to the company
- Capital expenditures of about P3 billion in FY2008
- Stock buy-back program

#### **Expectations**

- Positive trends in domestic BCFG to continue, especially in snackfoods
- Further recovery in international volumes, particularly in Thailand and Vietnam
- Healthy volumes but margin pressure for farms and feeds
- Improved profitability in flour
- Revenue and EBIT growing in the mid-teens





### UNIVERSAL ROBINA CORPORATION

### The End

