

UNIVERSAL ROBINA CORPORATION

Year-to-Date Q3 FY2008 Financial Results

August 2008



Highlights



Net Sales YoY % YTD Q32008 YTD Q3 2007 Sales (PhP MM) 32.392 **BCFG*** 20,979 25,222 +20% 27,481 Agro-Industrial 0 10,000 20.000 30,000 3,919 3,911 (0%) Commodity Foods (Net) **Operating Income** 2,583 3,259 +26%**Total URC** 27,481 +18% 32,392 2,715 2,423 **Operating Income** (PhP MM) 1.000 2.000 3,000 BCFG* 1,345 1,595 +19% **Core Earnings** Agro-Industrial (53%)2,712 588 277 2,497 Commodity 1.000 2,000 Foods 0 3.000 846 1,252 +48% Corporate (356) (409)**YTD Q3 FY2008 YTD Q3 FY2007** +12% **Total URC** 2,423 2,715 * BCFG figures include Domestic, International, and Packaging

Branded Consumer Foods - Philippines



| Sales (PhP MM) | YTD Q3 2007 | YTD Q3 2008 | YoY % |
|-------------------|-------------|----------------|---------|
| Snackfoods | 8,706 | 10,517 | +21% |
| Beverage | 3,818 | 4,269 | +12% |
| Grocery | 1,645 | 1,932 | +17% |
| Others | 596 | 771 | +29% |
| Total | 14,765 | 17,489 | +18% |
| | | STREE BY | RETZELS |
| Operating Inco | me (PhP MM) | Called So All | |
| Snackfoods | 1,219 | 1,297 | +6% |
| Beverage | 425 | 375 | (12%) |
| | 42.5 | 575 | |
| Grocery | (30) | 115 | +489% |
| Grocery Others | SUS TO | and the second | |

- Domestic sales show impressive double digit growth across all categories
- Snackfoods surges on improved demand and split of Snacks/Biscuits sales force
 - Beverage continues to drive market growth
- Grocery hit by rising input prices, but have recovered
- Exports affected by rising Philippine peso



Dominant Market Share maintained

| CATEGORY | MARKET SHARE | #1 | #2 | #3 |
|--------------|-----------------|-----|-----|------------|
| Snacks | 42% | 5 | 19% | 9 % |
| Candies | 47% | 5 | 10% | 9 % |
| Chocolates | 24% | 5 | 10% | 8% |
| Cookies | 35% | 5 | 28% | 14% |
| Pretzels | 68% | 5 | 17% | 11% |
| Tomato Sauce | 8% | 82% | ß | 5% |
| Canned Beans | 74% | 5 | 13% | 6% |
| Noodles* | 13% | 77% | ß | 3% |





Source: AC Nielsen survey MAT by value based on Mar / Apr 08 and Apr / May 08 readings



| CATEGORY | MARKET SHARE | #1 | #2 | #3 |
|----------|-----------------|-----|-----|----|
| RTD Tea* | 78% | 5 | 10% | 5% |
| Coffee | 10% | 82% | B | 4% |

* RTD Tea – MAT Mar 2008; Noodles – MAT Apr 2008



Total

Branded Consumer Foods - International



| Sales (US\$ M) | YTD Q3 2007 | YTD Q3 2008 | YoY % |
|---------------------------|-------------|-------------|-------|
| Thailand | 56 | 71 | +27% |
| Malaysia/SG | 23 | 30 | +28% |
| Indonesia | 19 | 19 | (1%) |
| China/HK | 11 | 15 | +45% |
| Vietnam | 4 | 21 | +408% |
| Total | 113 | 156 | +38% |
| Operating Inc | | 0 | |
| Thailand | 4.6 | 4.8 | +4% |
| Ma <mark>laysia/SG</mark> | 1.0 | 0.6 | (38%) |
| Ind <mark>onesia</mark> | (1.8) | (3.2) | (75%) |
| Ch <mark>ina/HK</mark> | (3.9) | (6.3) | (61%) |
| Vie <mark>tnam</mark> | (3.1) | (0.8) | +76% |

(3.4)

(4.9)

- US\$ sales for the period already higher than entire FY2007
- C2 sales volume in Vietnam surging; operations profitable in last two quarters
- C2 now being exported to Thailand, Malaysia, and Indonesia



Agro-Industrial Group



| Sales (PhP MM) | YTD Q3 2007 | YTD Q3 2008 | YoY % |
|----------------|-------------|------------------|-------|
| Feeds | 1,897 | 1,804 | (5%) |
| Farms | 2,022 | 2,107 | +4% |
| Total | 3,919 | 3,911 | (0%) |
| Operating Inco | me (PhP MM) | | |
| Feeds | 268 | 168 | (37%) |
| Farms | 320 | 109 | (66%) |
| Total | 588 | 277 | (53%) |
| | | IPREME HOG DIETS | |

URC Feeds

- Lower volume due to less animals on the market
- Higher feed prices due to rising costs of inputs such as corn and feed wheat

URC Farms

Higher meat prices caused by lowered supply due to high feed costs

Commodity Foods Group



| Sales (PhP MM) | YTD Q3 2007 | YTD Q3 2008 | YoY % |
|----------------|--------------|-------------|-------|
| Flour | 2,672 | 3,683 | +38% |
| Sugar | 1,748 | 2,168 | +24% |
| Subtotal | 4,420 | 5,851 | +32% |
| Transfers | (1,837) | (2,591) | +41% |
| Total | 2,583 | 3,259 | +26% |
| | | | 17 |
| Operating Inco | | | Lint |
| Flour | 270 | 564 | +109% |
| Sugar 25 | 576 | 688 | +19% |
| Total | 846 | 1,252 | +48% |
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URC Sugar

- PASSI sugar mill acquired in October
- Initial delay in milling due to rainy weather during start of season

URC Flour

Wheat prices increasing worldwide, but URC successfully booked lower cost of wheat inventory

Assets and Liabilities



| Balance Sheet (PhP MM) | FY 2007 | Q3 FY2008 | Cash an | d Financial | Debt (PhP MM) |
|---------------------------------------|---------|-----------|----------|-----------------------|----------------------|
| Cash and Cash Equivalents | 21,592 | 16,327 | | | |
| Other Current Assets | 11,747 | 17,421 | 25,000 — | 21,592 | 21,379 |
| Property Plant and Equipment – net | 22,267 | 23,597 | 20,000 - | 18,831 | |
| Other non-current Assets | 3,068 | 3,822 | 15,000 - | 10,031 | 16,327 |
| Total Assets | 58,674 | 61,167 | 10,000 - | | |
| Current Liabilities | 13,881 | 17,734 | | | |
| Noncurrent Liabilities | 9,797 | 9,489 | 5,000 - | | |
| Total Liabilities | 23,678 | 27,223 | 0 + | | |
| | | | | FY2007 | Q3 FY2008 |
| Retained Earnings | 20,300 | 19,868 | | Cash, Mkt. Securitie: | s, Temp. Investments |
| Other Equity | 14,696 | 14,075 | | Financial Debt | |
| Total Equity | 34,996 | 33,943 | | | |
| | | | | | |

Plans and Expectations



Corporate

- Continue 50% dividend pay-out policy
- Pursue M&A that will add value to the company
- Capital expenditures of about P3 billion in FY2008
- Stock buy-back program

Expectations

- Positive trends in domestic BCFG to continue, especially in snackfoods
- Further recovery in international volumes, particularly in Thailand and Vietnam
- Healthy volumes but margin pressure for farms and feeds
- Improved profitability in flour
- Revenue and EBIT growing in the mid-teens





UNIVERSAL ROBINA CORPORATION

The End

