

### UNIVERSAL ROBINA CORPORATION

Year-to-Date Q2 FY2008 Financial Results

May 2008



# Highlights

Sales (PhP MM)	YTD Q2 2007	YTD Q2 2008	YoY %
BCFG*	13,995	16,376	+17%
Agro- Industrial	2,667	2,802	+5%
Commodity Foods (Net)	1,647	1,976	+20%
Total URC	18,309	21,154	+16%
Operating Inco	ne (PhP MM)		
BCFG*	857	1,000	+17%
Agro- Industrial	392	322	(18%)
Commodity Foods	582	737	+27%
Corporate	(219)	(253)	
<b>Total URC</b> * BCFG figures include I International, and Pack		1,806	+12%



# Branded Consumer Foods - Philippines



Sales (PhP MM)	YTD Q2 2007 YTD Q2 2008		YoY %
Snackfoods	5,837	6,976	+20%
Beverage	2,335	2,829	+21%
Grocery	1,123	1,269	+13%
Others	389	443	+14%
Total	9,684	11,517	+19%
		and Sha	RETZELS
Operating Incor	ne (PhP MM)	Care com	
Snackfoods	767	902	+18%
Beverage	222	236	+6%
Grocery	4	30	+576%
Others	5	(57)	(1250%)
Total	998	1,111	+11%

- Domestic market recovers from slow growth in previous year
- Snackfoods grows on improved demand and split of Snacks/Biscuits sales force
- Beverage continues to drive market growth
  - Grocery hit by rising input prices, but now recovering
  - Exports affected by rising Philippine peso

### Snackfoods growing steadily

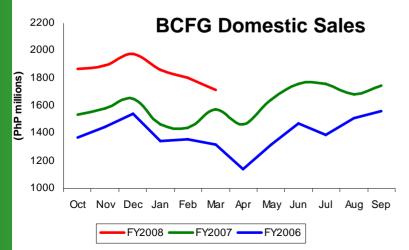


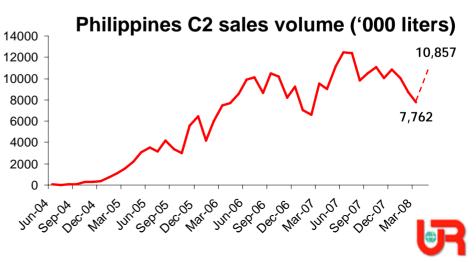
Chocolates	+10%
Soft/Hard Candies	+8%
Snacks	+5%
Biscuits	+1%
RTE – Beans	+1%
Instant Noodles	-1%
Tomato Sauce	-10%

3-in-1 coffee	+56%
Isotonic drinks	+47%
Теа	+41%
Energy drinks	+19%
Packaged water	+9%
Ready to drink – Coffee	+9%
Carbonated soft drink	+5%
Ready to drink – Juice	+5%

Source: AC Nielsen Category Trend Survey – MAT Dec 2007; volume growth

### Domestic sales surging; beverage growth continues





### **Dominant Market Share maintained**

CATEGORY	MARKET SHARE	#1	#2	#3
Snacks	42%	5	19%	10%
Candies	47%	5	10%	8%
Chocolates*	26%	5	10%	8%
Cookies*	32%	5	25%	15%
Pretzels*	66%	5	14%	10%
Tomato Sauce	8%	82%	B	5%
Canned Beans	74%	5	14%	6%
Noodles*	13%	77%	ß	3%





Source: AC Nielsen survey MAT by value based on Jan / Feb 08 and Feb / Mar 08 readings



CATEGORY	MARKET SHARE	#1	#2	#3
RTD Tea*	78%	5	10%	5%
Coffee	11%	81%	ß	4%

•Chocolates, Cookies, Pretzels – MAT Dec/Jan 2008; Noodles, RTD Tea – MAT Mar 2008



## Branded Consumer Foods - International



Sales (US\$ M)	YTD Q2 2007	YTD Q2 2008	YoY %
Thailand	38	47	+23%
Malaysia/SG	15	18	+21%
Indonesia	13	12	(7%)
China/HK	8	11	+33%
Vietnam	3	11	+273%
Total	77	99	+26%
Operating Inc	ome (US\$ M)		
Thailand	2.7	3.3	+21%
Ma <mark>laysia/SG</mark>	0.3	0.4	+9%
Ind <mark>onesia</mark>	(0.0)	(1.6)	2 1 4
China/HK	(2.2)	(3.6)	(67%)
Vie <mark>tnam</mark>	(2.0)	(0.8)	+60%
Total	(1.1)	(2.3)	(117%)

- Sales growth at double digits once again
- C2 sales volume in Vietnam surging, reaching 635,000 cases sold in March 2007
  - C2 now being exported to Thailand, Malaysia, and Indonesia

# Agro-Industrial Group



Sales (PhP MM)	YTD Q2 2007	YTD Q2 2008	YoY %
Feeds	1,249	1,260	+1%
Farms	1,418	1,542	+9%
Total	2,667	2,802	+5%
Operating Inco	ome (PhP MM)		
Feeds and the feed	185	122	(34%)
Farms	206	200	(3%)
Total	391	322	(18%)
Total	391	JZZ	(1070)

### URC Feeds

- Lower volume due to less animals on the market
- Higher feed prices due to rising costs of inputs such as corn and feed wheat

### **URC** Farms

Higher meat prices caused by lowered supply due to disease outbreaks and high feed costs



# Commodity Foods Group



Sales (PhP MM)	YTD Q2 2007	YTD Q2 2008	YoY %
Flour	1,775	2,466	+39%
Sugar	1,028	1,170	+14%
Subtotal	2,803	3,636	+30%
Transfers	(1,156)	(1,660)	+44%
Total	1,647	1,976	+20%
			17
Operating Inco			- mar
Flour	210	333	+59%
Sugar 25	372	404	+9%
Total	582	737	+27%
	Substato #		No.

### URC Sugar

- Mill expansion finished in time for 2008 milling season
- PASSI sugar mill acquired in October

#### **URC Flour**

Wheat prices increasing worldwide



### Assets and Liabilities



Balance Sheet	FY 2007	1HFY2008	Cash and Financial Debt (PhP MM)
Cash and Cash Equivalents	21,592	14,947	
Other Current Assets	11,747	16,650	25,000 - 21,592
Property Plant and Equipment – net	22,267	22,951	20,000 - 18,831
Other non-current Assets	3,068	3,252	16,427 15,000 - 14,947
Total Assets	58,674	57,800	
			10,000 -
Current Liabilities	13,881	13,890	
Noncurrent Liabilities	9,797	8,977	5,000 -
Total Liabilities	23,678	22,867	
			FY2007 1H FY2008
Retained Earnings	20,300	20,795	Cash, Mkt. Securities, Temp. Investments
Other Equity	14,696	14,138	■ Financial Debt
Total Equity	34,996	34,933	

## Plans and Expectations



#### Corporate

- Continue 50% dividend pay-out policy
- Pursue M&A that will add value to the company
- Capital expenditures of about P3 billion in FY2008
- Stock buy-back program

#### **Expectations**

- Positive trends in domestic BCFG to continue, especially in snackfoods
- Further recovery in international volumes, particularly in Thailand and Vietnam
- Healthy volumes but margin pressure for farms
- Revenue and EBIT growing in the mid-teens





### UNIVERSAL ROBINA CORPORATION

### The End

