

Table of Contents

1

Financial Highlights

2

Chairman's and President's Report

4

URC Products

6

Board of Directors

8

Business Unit General Managers

9

International Managers

10

Executive Officers

11

Information required by the SEC

22

Financial Section

Universal Robina Corporation

INTERNATIONAL

URC Foods (Singapore) PTE LTD.

168 Tagore Lane
Singapore 787574
Tel: (65) 6552-2686
Fax: (65) 6552-0127

URC Snack Foods (Malaysia) SDN BHD

No.28, Jalan Pjs 11/22,
Bandar Sunway,
46150 Subangjaya,
Selangor Darul Ehsan
Tel: (603)-56355976/56355972/56359815
Fax: (603)-56355979

URC (Thailand) Co., Ltd.

52/136-138 Ramkhamhaeng Road,
Huamark, Bangkok, Bangkok 10240 Thailand
Tel: (662) - 374-6035/377-9372 ext. 104
Fax: (662) - 374-5734/735-2296

PT URC Indonesia

Atlantica Bldg., 3rd Floor Kuningan Barat No.7
Jakarta Selatan 12047
Tel: +62-21-5269451/5229107
Fax: +62-21-5269450

URC China

No. 358 Jiajian Road,
Jiading District,
Shanghai 201818
Tel: 86-21-5951-5348
Fax: 86-21-5951-2314

PHILIPPINES

Branded Consumer Foods Group

CFC Administration Building
13 E. Rodriguez, Jr. Ave.
Bagong Ilog, Pasig City
Tel: 671-2935 to 42/46/47

Robina Farms

110 E. Rodriguez Jr. Ave., Libis Quezon City
Tel: 635-0751

Continental Milling Compay

Pasig Boulevard, Bagong Ilog, Pasig City
Tel: 671-8194

URSUMCO-CARSUMCO-SONEDCO

B2 Manila Galleria Suites
No.1 ADB Ave., Ortigas Center, Pasig City
Tel: 637-5398; 637-5021

Legal Counsel

Balgos & Perez Law Offices
1009 West Tektite Tower
PSE Exchange Center, Exchange Road
Ortigas Center, Pasig City

Independent Public Accountants

Sycip, Gorres, Velayo & Co.
Certified Public Accountants
SGV Building, 6760 Ayala Avenue
Makati City

Stock Transfer Agent

Bank of the Philippine Islands
(Formerly Far East Bank & Trust Co.)
4/F BPI Building
Ayala Ave. cor. Paseo de Roxas,
Makati City



**UNIVERSAL ROBINA
CORPORATION**

43rd Floor, Robinsons-Equitable Tower
ADB Avenue corner Poveda Street
Ortigas Center, Pasig City
Tel. No. 633-7631
Fax Nos. 633-9387, 633-9207